

Caltrans - Doyle Drive

ID	Task Name	Working Days	Start	Finish
1	Submit Doyle Drive application to CTC for selection	23 days	Thu 6/11/09	Mon 7/13/09
2	Prepare application for submission to CTC	23 days	Thu 6/11/09	Mon 7/13/09
3	Develop first draft	9 days	Thu 6/11/09	Tue 6/23/09
4	Submit for comment	1 day	Tue 6/23/09	Tue 6/23/09
5	Receive comments	1 day	Wed 7/1/09	Wed 7/1/09
6	Revise and finalize	9 days	Wed 7/1/09	Mon 7/13/09
7	Hold risk allocation workshops	23 days	Thu 6/11/09	Mon 7/13/09
8	Identify applicable staff and consultant invitees	6 days	Thu 6/11/09	Thu 6/18/09
9	Invite attendees	1 day	Thu 6/18/09	Thu 6/18/09
10	Develop workshop materials	8 days	Thu 6/18/09	Mon 6/29/09
11	Conduct workshop	1 day	Tue 6/30/09	Tue 6/30/09
12	Issue draft decisions on risk/scope allocations	1 day	Fri 7/3/09	Fri 7/3/09
13	Receive comments	1 day	Wed 7/8/09	Wed 7/8/09
14	Finalize decisions to include in application to CTC	4 days	Wed 7/8/09	Mon 7/13/09
15	Submit Doyle Drive application and agenda request to CTC (30 days prior to Aug. CTC meeting)	1 day	Mon 7/13/09	Mon 7/13/09
16	Develop and implement conflict of interest policy	37 days	Thu 6/11/09	Fri 7/31/09
17	Obtain precedent (TxDOT, Partnerships BC)	3 days	Thu 6/11/09	Mon 6/15/09
18	Develop first draft	5 days	Mon 6/15/09	Fri 6/19/09
19	Submit for comment	1 day	Fri 6/19/09	Fri 6/19/09
20	Receive comments	1 day	Fri 6/26/09	Fri 6/26/09
21	Revise and finalize	6 days	Fri 6/26/09	Fri 7/3/09
22	Post on PIAC website	1 day	Fri 7/3/09	Fri 7/3/09
23	Deadline for certification regarding conflict of interest	1 day	Fri 7/31/09	Fri 7/31/09
24	Hold industry workshop	51 days	Mon 6/15/09	Mon 8/24/09
25	Identify invitees	2 days	Mon 6/15/09	Tue 6/16/09
26	Post notice of industry workshop on project and PIAC website	1 day	Tue 6/16/09	Tue 6/16/09
27	Invite attendees	1 day	Tue 6/16/09	Tue 6/16/09
28	Notify industry publications	2 days	Tue 6/16/09	Wed 6/17/09
29	Develop workshop materials (including term sheet)	14 days	Tue 6/16/09	Fri 7/3/09
30	Conduct workshop	2 days	Mon 7/6/09	Tue 7/7/09
31	Post deadline for written/electronic comments on project and PIAC website	1 day	Tue 7/7/09	Tue 7/7/09
32	Receive industry comments	1 day	Fri 8/14/09	Fri 8/14/09
33	Caltrans / RTAs consider industry comments	7 days	Fri 8/14/09	Mon 8/24/09
34	Draft cooperative agreement supplement	13 days	Wed 6/17/09	Fri 7/3/09
35	Review existing cooperative agreement	1 day	Wed 6/17/09	Wed 6/17/09
36	Develop first draft to define roles and responsibilities	3 days	Wed 6/17/09	Fri 6/19/09
37	Submit for comment	1 day	Fri 6/19/09	Fri 6/19/09
38	Receive comments	1 day	Thu 6/25/09	Thu 6/25/09
39	Revise and finalize	7 days	Thu 6/25/09	Fri 7/3/09
40	Caltrans / RTA negotiate and execute cooperative agreement	13 days	Fri 7/3/09	Tue 7/21/09
41	Coordinate Caltrans project development services to satisfy Section 143(f)(1)(A); revise engineering contracts	53 days	Thu 6/11/09	Mon 8/24/09
42	CTC responsibilities	46 days	Thu 6/11/09	Thu 8/13/09
43	Brief Caltrans/RTA/PIAC CTC commissioners re: Doyle Drive	42 days	Thu 6/11/09	Fri 8/7/09
44	Schedule briefings with CTC commissioners/staff	7 days	Thu 6/11/09	Fri 6/19/09
45	Conduct briefings of CTC commissioners/staff	35 days	Mon 6/22/09	Fri 8/7/09
46	CTC selects Doyle Drive project (August meeting)	2 days	Wed 8/12/09	Thu 8/13/09
47	CTC adopts evaluation criteria (August meeting)	2 days	Wed 8/12/09	Thu 8/13/09
48	CTC certifies determination of useful life (August meeting)	2 days	Wed 8/12/09	Thu 8/13/09
49	Procurement	175 days	Thu 6/11/09	Wed 2/10/10
50	Determine organization of internal procurement teams	12 days	Thu 6/11/09	Fri 6/26/09
51	Identify personnel to comprise technical and financial procurement committees	12 days	Thu 6/11/09	Fri 6/26/09
52	Draft RFQ	45 days	Thu 6/11/09	Wed 8/12/09
53	Develop first draft	12 days	Thu 6/11/09	Fri 6/26/09
54	Submit for comment	1 day	Fri 6/26/09	Fri 6/26/09
55	Receive comments	1 day	Fri 7/10/09	Fri 7/10/09
56	Develop second draft	10 days	Fri 7/10/09	Thu 7/23/09
57	Submit for comment	1 day	Thu 7/23/09	Thu 7/23/09
58	Receive comments	1 day	Thu 7/30/09	Thu 7/30/09
59	Revise and finalize	10 days	Thu 7/30/09	Wed 8/12/09
60	Issue RFQ	1 day	Fri 8/14/09	Fri 8/14/09
61	Draft RFP	53 days	Thu 6/11/09	Mon 8/24/09
62	Draft ITP	53 days	Thu 6/11/09	Mon 8/24/09
63	Develop first draft	13 days	Thu 6/11/09	Mon 6/29/09
64	Submit for comment	1 day	Mon 6/29/09	Mon 6/29/09
65	Receive comments	1 day	Mon 7/13/09	Mon 7/13/09
66	Develop second draft	13 days	Mon 7/13/09	Wed 7/29/09
67	Submit for comment	1 day	Wed 7/29/09	Wed 7/29/09
68	Receive comments	1 day	Mon 8/10/09	Mon 8/10/09
69	Revise and finalize	11 days	Mon 8/10/09	Mon 8/24/09
70	Draft technical specifications for Contracts 4-8	53 days	Thu 6/11/09	Mon 8/24/09
71	Develop first draft	17 days	Thu 6/11/09	Fri 7/3/09
72	Hold meeting on technical specifications	1 day	Mon 6/29/09	Mon 6/29/09
73	Submit for comment	1 day	Fri 7/3/09	Fri 7/3/09
74	Receive comments	1 day	Tue 7/14/09	Tue 7/14/09
75	Develop second draft	9 days	Tue 7/14/09	Fri 7/24/09
76	Submit for comment	1 day	Fri 7/24/09	Fri 7/24/09
77	Receive comments	1 day	Tue 8/4/09	Tue 8/4/09
78	Develop third draft	9 days	Tue 8/4/09	Fri 8/14/09
79	Submit for comment	1 day	Fri 8/14/09	Fri 8/14/09

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80	Receive comments	1 day	Thu 8/20/09	Thu 8/20/09
81	Revise and finalize	3 days	Thu 8/20/09	Mon 8/24/09
82	Draft availability payment concession agreement (and term sheet)	53 days	Thu 6/11/09	Mon 8/24/09
83	Develop first draft (including term sheet)	15 days	Thu 6/11/09	Wed 7/1/09
84	Submit for comment	1 day	Wed 7/1/09	Wed 7/1/09
85	Receive comments	1 day	Fri 7/10/09	Fri 7/10/09
86	Develop second draft (including term sheet)	8 days	Fri 7/10/09	Tue 7/21/09
87	Submit for comment	1 day	Tue 7/21/09	Tue 7/21/09
88	Receive comments	1 day	Wed 7/29/09	Wed 7/29/09
89	Finalize term sheet (to distribute at industry workshop)	4 days	Wed 7/29/09	Mon 8/3/09
90	Develop third draft	9 days	Wed 7/29/09	Mon 8/10/09
91	Submit for comment	1 day	Mon 8/10/09	Mon 8/10/09
92	Receive comments	1 day	Mon 8/17/09	Mon 8/17/09
93	Revise and finalize	6 days	Mon 8/17/09	Mon 8/24/09
94	Draft ancillary agreements (direct lender agreement, IP escrow agreement)	53 days	Thu 6/11/09	Mon 8/24/09
95	Develop first drafts	23 days	Thu 6/11/09	Mon 7/13/09
96	Submit for comments	1 day	Mon 7/13/09	Mon 7/13/09
97	Receive comments	1 day	Mon 7/27/09	Mon 7/27/09
98	Revise and finalize	21 days	Mon 7/27/09	Mon 8/24/09
99	Submission to CTC	23 days	Thu 6/11/09	Mon 7/13/09
100	Determine useful life	23 days	Thu 6/11/09	Mon 7/13/09
101	Draft evaluation criteria for submission to CTC	23 days	Thu 6/11/09	Mon 7/13/09
102	Develop first draft	9 days	Thu 6/11/09	Tue 6/23/09
103	Submit for comment	1 day	Tue 6/23/09	Tue 6/23/09
104	Receive comments	1 day	Fri 7/3/09	Fri 7/3/09
105	Revise and finalize	7 days	Fri 7/3/09	Mon 7/13/09
106	Submit eval. criteria, useful life and agenda request to CTC (30 days prior to Aug. CTC meeting)	1 day	Mon 7/13/09	Mon 7/13/09
107	Draft Independent Engineer agreement	47 days	Thu 6/11/09	Fri 8/14/09
108	Develop first draft	23 days	Thu 6/11/09	Mon 7/13/09
109	Submit for comment	11 days	Mon 7/13/09	Mon 7/27/09
110	Receive comments	1 day	Mon 7/27/09	Mon 7/27/09
111	Revise and finalize	15 days	Mon 7/27/09	Fri 8/14/09
112	Commence to procure Independent Engineer	1 day	Fri 8/14/09	Fri 8/14/09
113	Issue industry draft of RFP	1 day	Mon 8/24/09	Mon 8/24/09
114	Receive comments from industry	1 day	Fri 9/11/09	Fri 9/11/09
115	Revise industry draft of RFP and finalize	15 days	Fri 9/11/09	Thu 10/1/09
116	Issue final RFP	1 day	Thu 10/1/09	Thu 10/1/09
117	Receive SOQs	1 day	Fri 10/9/09	Fri 10/9/09
118	Deadline for receipt of SOQs	1 day	Fri 10/9/09	Fri 10/9/09
119	Evaluate SOQs	10 days	Fri 10/9/09	Thu 10/22/09
120	Notify proposers whether prequalified	1 day	Thu 10/22/09	Thu 10/22/09
121	One-on-ones / addenda	39 days	Tue 10/27/09	Fri 12/18/09
122	Conduct first round one-on-ones with prequalified proposers	3 days	Tue 10/27/09	Thu 10/29/09
123	Consider comments from one-on-ones and revise RFP	13 days	Thu 10/29/09	Mon 11/16/09
124	Issue addendum to RFP	1 day	Mon 11/16/09	Mon 11/16/09
125	Conduct second round one-on-ones with prequalified proposers	3 days	Tue 12/1/09	Thu 12/3/09
126	Consider comments from one-on-ones and revise RFP	12 days	Thu 12/3/09	Fri 12/18/09
127	Issue final addendum to RFP	1 day	Fri 12/18/09	Fri 12/18/09
128	Industry Q&A	85 days	Mon 8/24/09	Fri 12/18/09
129	Receive questions from industry	85 days	Mon 8/24/09	Fri 12/18/09
130	Answer questions from industry	85 days	Mon 8/24/09	Fri 12/18/09
131	Draft Evaluation Manual	38 days	Mon 12/21/09	Wed 2/10/10
132	Develop first draft	13 days	Mon 12/21/09	Wed 1/6/10
133	Submit for comment	1 day	Wed 1/6/10	Wed 1/6/10
134	Receive comments	1 day	Fri 1/15/10	Fri 1/15/10
135	Develop second draft	8 days	Fri 1/15/10	Tue 1/26/10
136	Submit for comment	1 day	Tue 1/26/10	Tue 1/26/10
137	Receive comments	1 day	Tue 2/2/10	Tue 2/2/10
138	Revise and finalize	7 days	Tue 2/2/10	Wed 2/10/10
139	Evaluation training	39 days	Fri 12/18/09	Wed 2/10/10
140	Select evaluation committee members	31 days	Fri 12/18/09	Fri 1/29/10
141	Conduct evaluation training workshop	1 day	Wed 2/10/10	Wed 2/10/10
142	Selection, award and execution	96 days	Wed 2/17/10	Wed 6/30/10
143	Proposal due date	1 day	Wed 2/17/10	Wed 2/17/10
144	Evaluate proposals	20 days	Thu 2/18/10	Wed 3/17/10
145	Select best value proposer	1 day	Wed 3/17/10	Wed 3/17/10
146	Conduct negotiations re: final form of concession agreement	16 days	Wed 3/17/10	Wed 4/7/10
147	Final form of concession agreement	1 day	Wed 4/7/10	Wed 4/7/10
148	Public hearing	24 days	Wed 3/17/10	Mon 4/19/10
149	Prepare notice of public hearing	15 days	Wed 3/17/10	Tue 4/6/10
150	Post final form of concession agreement	1 day	Wed 4/7/10	Wed 4/7/10
151	Post and publish notice of public hearing	1 day	Wed 4/7/10	Wed 4/7/10
152	Conduct public hearing	1 day	Mon 4/19/10	Mon 4/19/10
153	Deadline to receive written comments	1 day	Mon 4/19/10	Mon 4/19/10
154	Prepare transcript of public comments for PIAC and the Legislature	5 days	Mon 4/19/10	Fri 4/23/10
155	Receive and consider comments from PIAC and the Legislature	49 days	Fri 4/23/10	Wed 6/30/10
156	Provide final form of concession agreement and transcript of public comments to PIAC / Legislature	1 day	Fri 4/23/10	Fri 4/23/10
157	60-day comment period required by Section 143(c)(5) (calendar days)	44 days	Fri 4/23/10	Wed 6/23/10
158	Consider comments	6 days	Wed 6/23/10	Wed 6/30/10

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ID	Task Name	Working Days	Start	Finish
159	Execution of the concession agreement	1 day	Wed 6/30/10	Wed 6/30/10
160	Federal approvals	148 days	Thu 6/11/09	Mon 1/4/10
161	TIFIA	148 days	Thu 6/11/09	Mon 1/4/10
162	Apply for TIGER grant	69 days	Thu 6/11/09	Tue 9/15/09
163	Draft TIGER discretionary grant application	33 days	Thu 6/11/09	Mon 7/27/09
164	Develop first draft	12 days	Thu 6/11/09	Fri 6/26/09
165	Submit for comment	1 day	Fri 6/26/09	Fri 6/26/09
166	Receive comments	1 day	Fri 7/10/09	Fri 7/10/09
167	Revise and finalize	12 days	Fri 7/10/09	Mon 7/27/09
168	Submit final application to internal Caltrans review team	1 day	Mon 7/27/09	Mon 7/27/09
169	Internal Caltrans review team evaluates application	21 days	Mon 7/27/09	Mon 8/24/09
170	Submit draft recommendations to Governor's office through BT&H	1 day	Mon 8/24/09	Mon 8/24/09
171	Review and approval of draft recommendations by Secretary and Governor's office	15 days	Mon 8/24/09	Fri 9/11/09
172	Submit to USDOT with Governor's support letter	1 day	Tue 9/15/09	Tue 9/15/09
173	Apply for TIGER TIFIA credit assistance	126 days	Mon 7/13/09	Mon 1/4/10
174	Draft expression of interest	16 days	Mon 7/13/09	Mon 8/3/09
175	Develop first draft	7 days	Mon 7/13/09	Tue 7/21/09
176	Submit for comment	1 day	Tue 7/21/09	Tue 7/21/09
177	Receive comments	1 day	Tue 7/28/09	Tue 7/28/09
178	Revise and finalize	5 days	Tue 7/28/09	Mon 8/3/09
179	Submit expression of interest to TIFIA JPO	1 day	Mon 8/3/09	Mon 8/3/09
180	Receive approval of expression of interest from TIFIA JPO	1 day	Tue 9/1/09	Tue 9/1/09
181	Draft TIFIA application	42 days	Mon 8/3/09	Tue 9/29/09
182	Develop first draft	11 days	Mon 8/3/09	Mon 8/17/09
183	Submit for comment	1 day	Mon 8/17/09	Mon 8/17/09
184	Receive comments	1 day	Fri 8/28/09	Fri 8/28/09
185	Develop second draft	8 days	Fri 8/28/09	Tue 9/8/09
186	Submit for comment	1 day	Tue 9/8/09	Tue 9/8/09
187	Receive comments	1 day	Fri 9/18/09	Fri 9/18/09
188	Revise and finalize	8 days	Fri 9/18/09	Tue 9/29/09
189	Submit TIFIA application to TIFIA JPO	1 day	Tue 9/29/09	Tue 9/29/09
190	Receive draft TIFIA Term Sheet from FHWA	1 day	Mon 11/2/09	Mon 11/2/09
191	Finalize TIFIA Term Sheet	26 days	Mon 11/2/09	Mon 12/7/09
192	Revise draft received from TIFIA JPO	7 days	Mon 11/2/09	Tue 11/10/09
193	Submit for comment	1 day	Tue 11/10/09	Tue 11/10/09
194	Receive comments	1 day	Fri 11/20/09	Fri 11/20/09
195	Revise and finalize	12 days	Fri 11/20/09	Mon 12/7/09
196	Submit revised TIFIA Term Sheet to TIFIA JPO	1 day	Mon 12/7/09	Mon 12/7/09
197	Receive conditional TIFIA Credit Commitment from TIFIA JPO	1 day	Mon 1/4/10	Mon 1/4/10
198	Receive form of TIFIA Credit Agreement from TIFIA JPO	1 day	Mon 1/4/10	Mon 1/4/10
199	SEP-15	65 days	Mon 8/3/09	Fri 10/30/09
200	Draft SEP-15 application	28 days	Mon 8/3/09	Wed 9/9/09
201	Develop first draft	11 days	Mon 8/3/09	Mon 8/17/09
202	Submit for comment	1 day	Mon 8/17/09	Mon 8/17/09
203	Receive comments	1 day	Fri 8/28/09	Fri 8/28/09
204	Revise and finalize	9 days	Fri 8/28/09	Wed 9/9/09
205	Submit SEP-15 application to FHWA	1 day	Wed 9/9/09	Wed 9/9/09
206	Receive draft SEP-15 EDA from FHWA	22 days	Thu 10/1/09	Fri 10/30/09
207	Revise draft received from FHWA	7 days	Thu 10/1/09	Fri 10/9/09
208	Submit for comment	1 day	Fri 10/9/09	Fri 10/9/09
209	Receive comments	1 day	Fri 10/16/09	Fri 10/16/09
210	Revise and finalize	11 days	Fri 10/16/09	Fri 10/30/09
211	Execute SEP-15 EDA	1 day	Fri 10/30/09	Fri 10/30/09
212	PABs	124 days	Mon 6/22/09	Thu 12/10/09
213	Draft PABs Application	22 days	Thu 10/1/09	Fri 10/30/09
214	Develop first draft	7 days	Thu 10/1/09	Fri 10/9/09
215	Submit for comment	1 day	Fri 10/9/09	Fri 10/9/09
216	Receive comments	1 day	Fri 10/16/09	Fri 10/16/09
217	Revise and finalize	10 days	Mon 10/19/09	Fri 10/30/09
218	Submit PABs applications to USDOT	1 day	Fri 10/30/09	Fri 10/30/09
219	Receive PABs allocation from USDOT	1 day	Thu 12/10/09	Thu 12/10/09
220	California Infrastructure and Economic Development Bank (CIEDB)	74 days	Mon 6/22/09	Thu 10/1/09
221	Schedule meeting with CIEDB	1 day	Fri 7/3/09	Fri 7/3/09
222	Conduct meeting with CIEDB to discuss standard procedures	1 day	Mon 7/20/09	Mon 7/20/09
223	Draft PABs conduit issuer agreement	74 days	Mon 6/22/09	Thu 10/1/09
224	Develop first draft	15 days	Mon 6/22/09	Fri 7/10/09
225	Submit for comment	1 day	Fri 7/10/09	Fri 7/10/09
226	Receive comments	1 day	Fri 7/17/09	Fri 7/17/09
227	First draft submitted to CIEDB	1 day	Fri 7/24/09	Fri 7/24/09
228	Negotiate with CIEDB	16 days	Fri 7/24/09	Fri 8/14/09
229	Second draft submitted to CIEDB	1 day	Fri 8/28/09	Fri 8/28/09
230	Negotiate with CIEDB	14 days	Mon 8/31/09	Thu 9/17/09
231	Revise and finalize agreement	10 days	Fri 9/18/09	Thu 10/1/09
232	FHWA	67 days	Wed 7/1/09	Thu 10/1/09
233	Schedule meeting with regional FHWA representative	1 day	Wed 7/1/09	Wed 7/1/09
234	Conduct meeting/workshop with FHWA to educate on project	1 day	Wed 7/22/09	Wed 7/22/09
235	Submit industry draft RFP to FHWA review and comment	1 day	Mon 8/24/09	Mon 8/24/09
236	Submit final RFP to FHWA for approval	1 day	Fri 9/25/09	Fri 9/25/09
237	Obtain FHWA approval of RFP	1 day	Thu 10/1/09	Thu 10/1/09